



**USAID**  
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# Global Review of USAID Construction Portfolio 2011-2013: Outcomes to Date

USAID/AFR ESD&M  
Workshop Rwanda  
March 2015



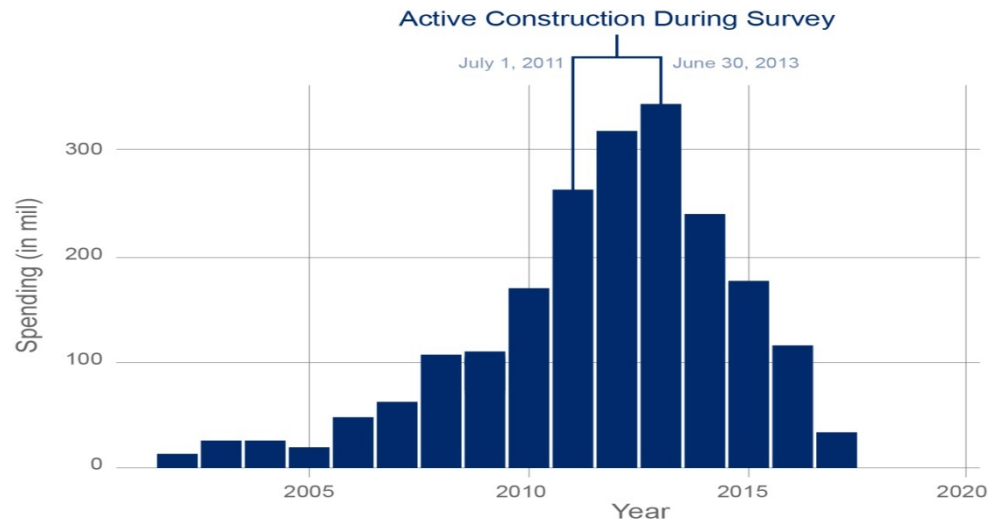
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# USAID Construction Portfolio 2011-2013

## \$5.6 Billion

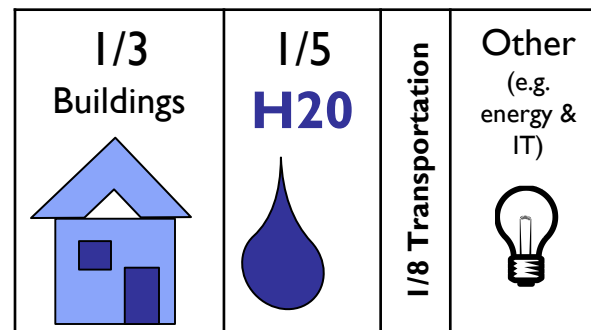
Estimated Construction Value

June 1, 2011 - June 30, 2013 --  
period assessed

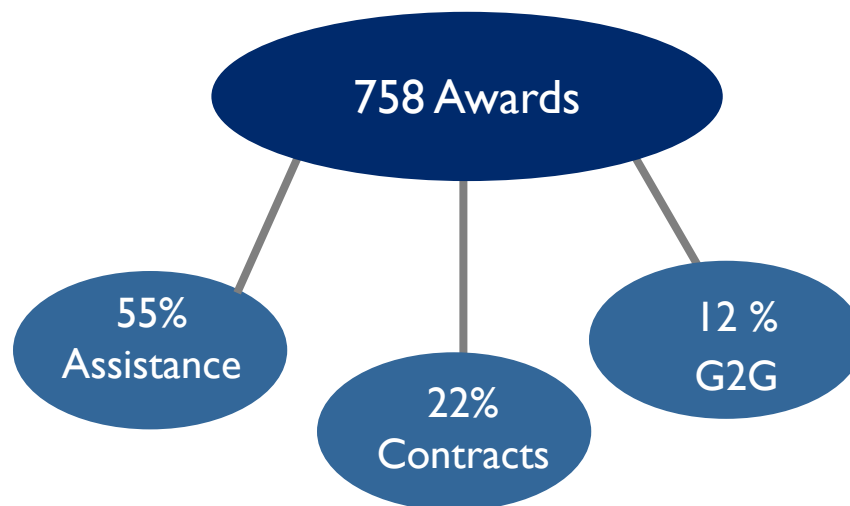


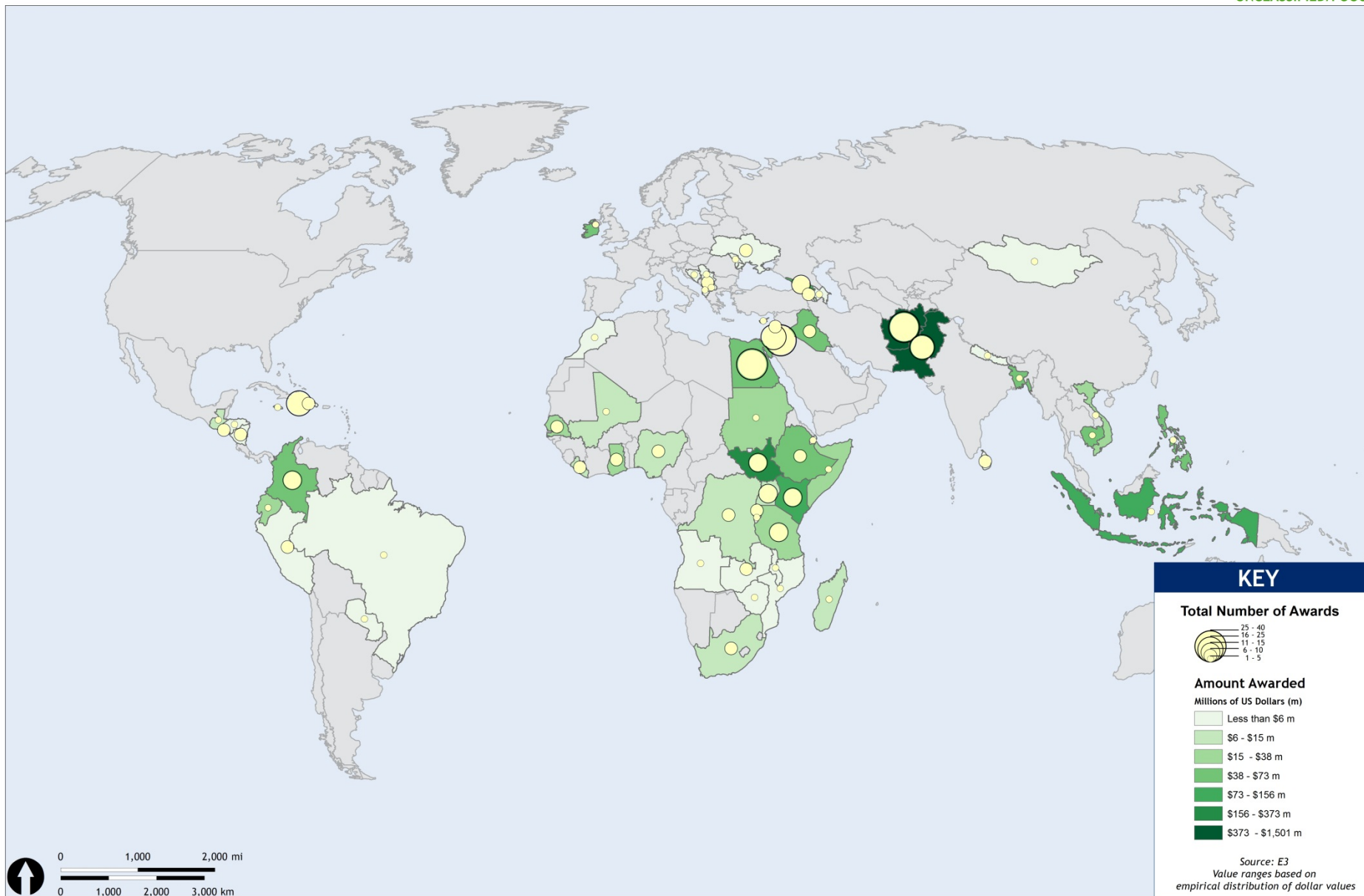
## Highlights

- \$1.6 Billion construction ≤ half of award
- \$2.9 Billion Conflict
- \$1.5 Billion Government to Government (G2G)
- \$5.4 Billion managed by Missions
- 3,304 Subawards



Number and Estimated Value of Construction		
Large > \$50 million	23 awards	\$3 billion
Medium \$1-10 million	271 awards	\$2 billion
Small < \$ 1 million	318 awards	\$0.1 billion

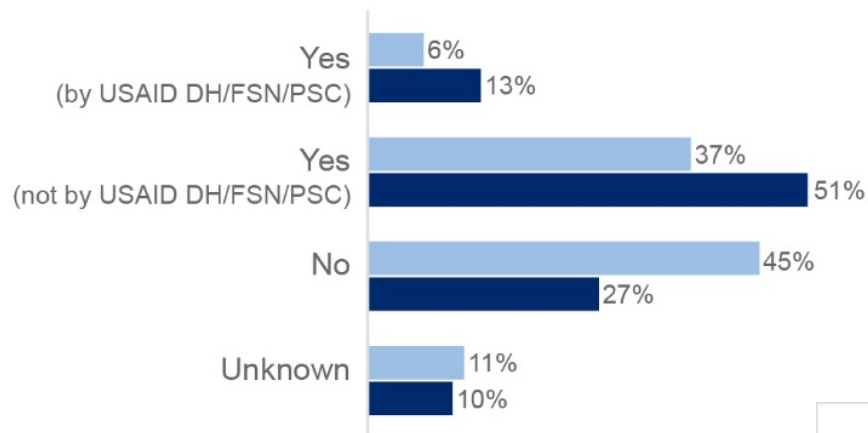






## Design Oversight

Number of Awards  
Construction Value

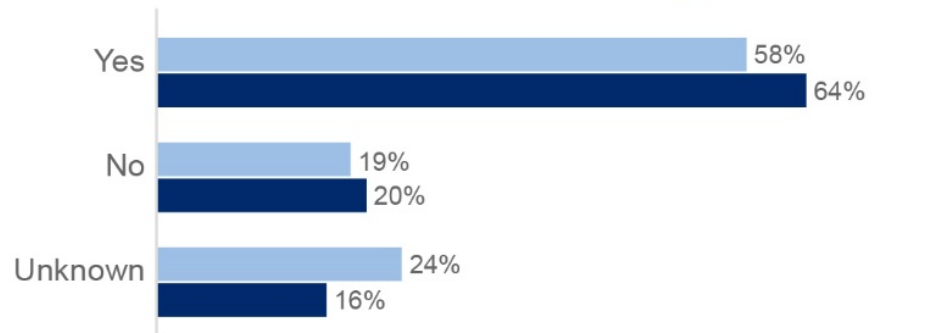


*Over half of the value of awards included USAID engineering design oversight.*

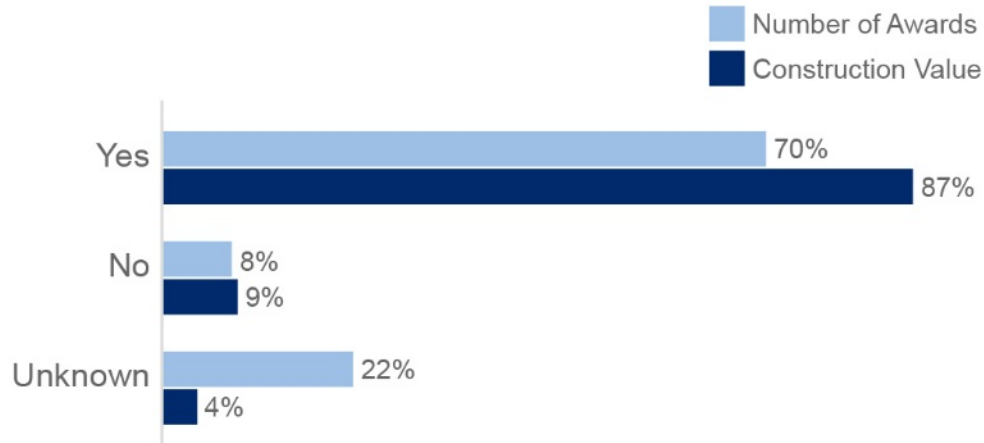
*Opportunities exist to better ensure our infrastructure is suitable to all needs.*

## Gender Analysis included in Planning/Design Process

Number of Awards  
Construction Value

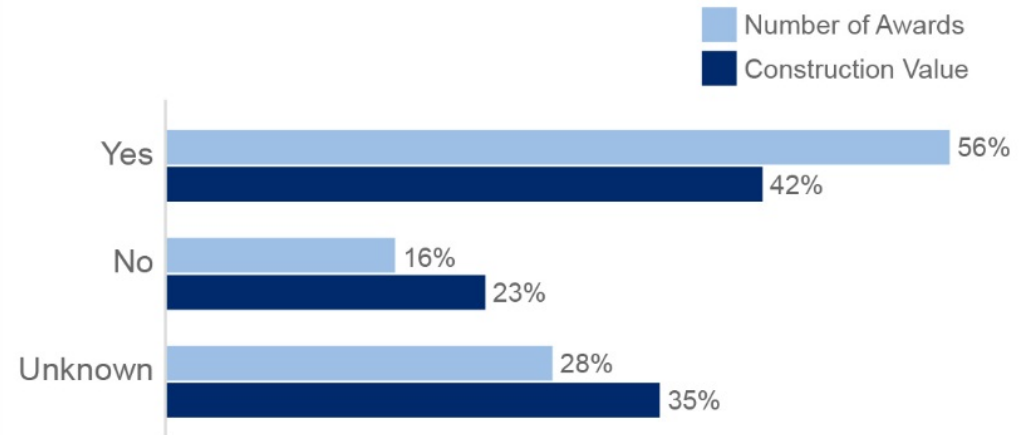


## Host Government Engaged in Design Process



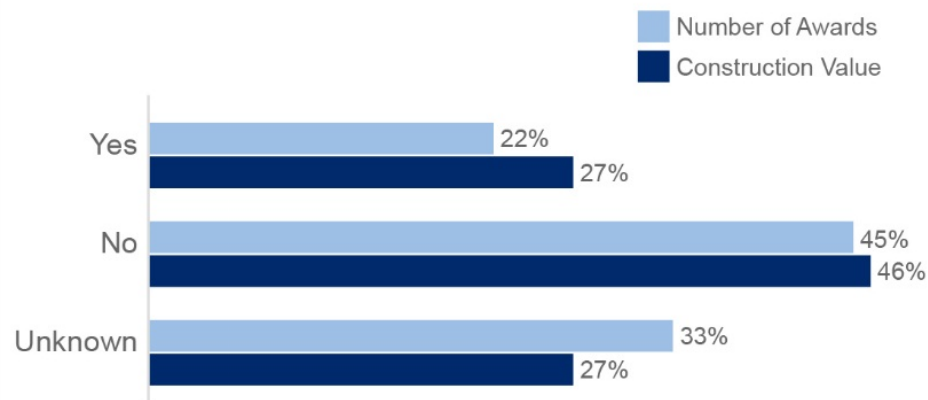
*USAID excels in stakeholder engagement in the design process.*

## Non-Government Stakeholders Engaged in Design Process

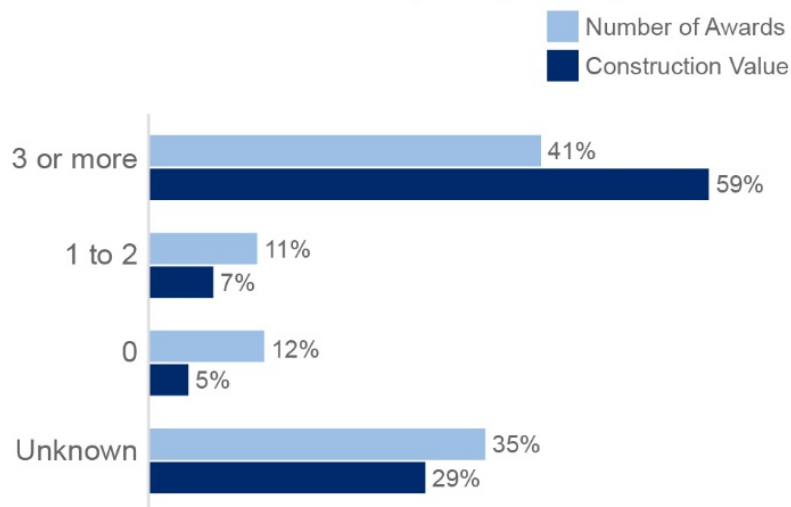


*“Greater COR/AOR experience and knowledge of managing construction projects resulted in statistically fewer budget overruns.”*

## COR Trained in Construction/A&E Contracting



## COR Site Visits (average/year)





1. Introduce Construction Risk Management Plans as an integral part of all project design
  - Scalable and flexible for size, complexity and urgency
  - Risk Management Working Group established (inter alia)
2. Develop and Launch Construction Management Info System
  - MIS should support field & Agency in tracking risk mitigation
3. Address staff issues through hiring and training
4. Design and implement standard A&A and program processes for construction
  - Adjustable for large, complex and small, simple projects
  - Build into existing systems and processes
5. Revise Policy to pull it all together



6. USAID's 2012 Construction Policy: construction allowed only under **direct Contracts** or carefully defined C.A.s<sup>8</sup>